

1 much here about the internal FCC processes, and one month,
2 one direction or another, strikes me as what we've been
3 looking at internally is that the big costs are not going
4 to be for -- spectrum big costs are going to be investing
5 in infrastructure.

6 The big question of timing are going to be how
7 fast the companies can attract capital, how fast the
8 companies can deploy networks, how fast companies can
9 clear incumbents, and many of those issues -- on many of
10 those issues, the industries are moving forward quite
11 quickly.

12 Ralph, do you want to say anything?

13 MR. HALLER: Yes. I'll just conclude this
14 session. I would also offer that, in the course of the
15 discussions up here, I would urge you not to draw any --
16 any real conclusions as to anything as far as delay, or
17 anything like that.

18 We've often asked questions or to draw out
19 people's detailed views. As I started out this session,
20 it is the intent of this task force, and I -- we've also
21 heard from the commissioners, it is our intent to move
22 forward as expeditiously as possible.

1 I don't think there is anything we're going to
2 do, as far as the delay in auction and licencing process.
3 We are with our goal of moving forward, and getting PCS
4 out there and competitively absolutely quickly as we
5 possibly can.

6 With that, I will remind you, we reconvene at
7 1:00, and we have a full afternoon, so we'll see you back
8 here at 1:00.

9 (Thereupon, at 12:00 o'clock, p.m., a lunch
10 recess was taken.)

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1 MR. HALLER: I recognize that an hour was
2 a short time for lunch, but we have a considerable
3 amount of ground to cover this afternoon so we want
4 to get started right away.

5 For those of you that looked at the
6 schedule and said four hours is an awfully long
7 time without a break, we actually will be probably
8 breaking somewhere between 2:30 and 2:45 and then
9 resuming the second panel this afternoon at 3:00.

10 So there will be a little break in
11 there. It is not quite as bad as you might have
12 thought it would be.

13 I can see our panelists are -- okay.
14 This afternoon our first panel will deal with the
15 economic issues associated with PCS, and then the
16 second panel this afternoon will look at financial
17 perspectives on PCS.

18 The first panel will be moderated -- or
19 actually your program is incorrect. Dr. Pepper
20 will also moderate the first panel this afternoon.
21 Bob?

22 MR. PEPPER: Thank you. There has been

1 one other change. There has been one additional
2 change. Unfortunately because of a death of a very
3 close friend, Tom Hasewood (phonetic) is not able
4 to join us this afternoon.

5 So we have a very distinguished panel of
6 three instead of a very distinguished panel of four
7 economists.

8 Dan Kelley, who had been at the
9 Commission and then MCI is now with Hatfield
10 Associates.

11 Stan Besen who has been with the
12 Commission and then with Rann Corporation
13 (phonetic), and is now with Charles River
14 Associates.

15 And Jerry Hausman who is with MIT.

16 We are going to have a slightly different
17 format for the first panel this afternoon. We are
18 going to dispense with the opening five-minute
19 presentation and begin to get right into answering
20 questions.

21 But each of the panelists was asked to
22 address four questions. And what we would like to

1 And that is decided to hold an auction so that the
2 market is going to get to decide this rather than
3 by administrative fiat, or as I sometimes refer to
4 past FCC actions, by the great handicapper general
5 in the sky who should decide what the rules are.

6 So to the greatest extent possible I
7 certainly hope that the minimal amount of screwing
8 around with the market via the auction will need to
9 take place and that the market and bidding process
10 will determine the market structure.

11 In terms of the particular questions, the
12 first was the number of the competitors. I said --
13 or I believe that the absolute number of
14 competitors is not of great importance so long as
15 the market structure does not permit the exercise
16 of market power.

17 Either unilaterally by a single firm
18 withholding output or by a coordinated interaction
19 among firms.

20 So what I mean by this is this morning
21 the question was asked should the Commission be
22 worried about aggregation, you know, should we be

1 worried about absolutely getting it right the first
2 time.

3 And to my way of thinking, it is unlikely
4 that anyone has enough knowledge to get it right
5 the first time. But so long as aggregation within
6 the limits of making sure that market power is not
7 exercised can take place, then the market should be
8 allowed to sort it out.

9 So I guess it is my view that the
10 Commission should not be sitting back and saying
11 how many competitors should we be aiming for at the
12 end of the process, but instead -- I put forward
13 the plan before that I believe that starting off
14 with six 20s megahertz would allow this type of
15 aggregation to take place.

16 I think a more important factor than the
17 number of competitors gets to the second point
18 though in Professor Katz' question, and that is
19 what are the cost drivers of the market structure.

20 I think the important factor here is you
21 want to make sure that firms can participate who
22 will potentially have a low cost basis to provide

1 PCS because so long as you have competition, low
2 costs are going to lead to low prices which benefit
3 consumers and leads to greater output.

4 So in particular the OPP of Dr. Pepper's,
5 Mr. Ried (phonetic) put out a report about a year
6 and a half ago and was talking about economies of
7 scope and identified the identified the cable
8 companies, the LEX, and the cellular companies all
9 as having important economies of scope.

10 I agree with him. And to the extent that
11 that will give them a lower cost basis we certainly
12 want to do everything we can to make sure they
13 participate because they'll have lower costs and
14 that will lead to lower prices.

15 So therefore I sometimes have heard it
16 said that in fact those people have too much of a
17 disadvantage, and somehow they need to be
18 handicapped or it won't be fair for the new
19 participants.

20 I just agree -- I disagree by a hundred
21 and eighty degrees. I couldn't disagree more.
22 What you want is to allow everybody to come in,

1 advantages, no advantages, and whatever. And so
2 long as you have competition people with lower
3 costs should be able to offer lower price
4 services.

5 From what we heard this morning, there is
6 a fairly high demand elasticity that comes out of
7 the survey. This will be especially important then
8 for building up PCS demand and making it a
9 successful group of services.

10 Then the last thing that Professor Katz
11 asked was about demand side factors. And this
12 is -- the other factor of course besides cost you
13 should take account of is this old saying by George
14 Bernard Shaw that you can teach a parrot to be an
15 economist by teaching it to say supply and demand.

16 So I have just done the supply or the
17 cost factors. Now I'm going to move onto the
18 demand factors which is the last part of the
19 question.

20 Here I think that what we want to do
21 again is to make sure that firms can participate
22 which can offer differentiated services which

1 consumers will value.

2 There was some talk this morning about
3 so-called niche offerings. And to an economist I
4 take that to mean differentiated product
5 offerings.

6 The reason that economists are in favor
7 of this type of activity is that new or different
8 types of services will lead to an outward shift of
9 the demand curve and this will also lead to greater
10 benefit to consumers and greater output.

11 So I really see the cost drivers and the
12 demand side factors to be much more important than
13 the -- not the absolute number of competitors.

14 What we want is to be able to have people
15 who -- excuse me -- companies that come in who will
16 be able to offer low cost, slash, low price
17 services and also have companies that can offer
18 differentiated products which consumers may value
19 and consumers may not be being offered them given
20 current technology.

21 MR. PEPPER: Thank you. Stan.

22 MR. BESEN: Let me say at the outset that

1 I think the most important thing that will come out
2 of this proceeding almost no matter what
3 decisions -- almost without regard to the
4 particulars of the decision the Commission
5 ultimately takes is that there will be a
6 significant change in the structure of the mobile
7 telecommunication market in the next few years.

8 The change is partly the result of
9 technological change, partly the result of
10 regulatory developments.

11 But the entry of the SMR and probably
12 most importantly the entry of some number of
13 competitors as a result of this proceeding are
14 going to change the structure of this industry
15 markedly and presumably forever.

16 I agree with Jerry that the Commission
17 has done one very important thing here, the
18 adoption of the auction mechanism for allocating
19 licenses to begin with which is certainly a step in
20 the right direction, an important change that
21 economists as you know have been advocating for
22 many years.

1 I think it is an equally important aspect
2 of this proceeding that the Commission has done
3 that should not go unrecognized, and that is the
4 broad way in which PCS services have been defined
5 as a critically important aspect of the
6 Commission's decision.

7 Whereas in the past the spectrum
8 allocation plans would have defined the services
9 that licensees could offer with great particularly
10 and leading to considerable difficulties or
11 barriers to reallocations in the face of changes in
12 technology or demands.

13 The Commission has allowed the licensees
14 under this -- in this proceeding to offer in the
15 end whatever services turn out to be least costly
16 to provide or most desired by consumers. That is
17 an incredibly important improvement in what the --
18 over past Commission spectrum allocation policies.

19 Now, this flexibility in use is I think
20 is as I said critically important, but it has a
21 sort of corollary proposition which is that because
22 there is going to be considerable flexibility in

1 the way spectrum is going to be used and because
2 these services are not well-defined, no one
3 including the Commission can know with any
4 particularity precisely -- the precise market
5 structure and the precise identity of the firms
6 that are likely to be best able to serve consumer
7 needs.

8 As a consequence within, I would argue, a
9 very, very wide parameters transfers of spectrum,
10 combinations, and something that wasn't really
11 talked about this morning, subdivisions of spectrum
12 ought to be permitted and encouraged to the -- and
13 limited only to the extent that they raise issues
14 of anti-competitive concerns.

15 And I would argue -- and we have
16 presented evidence and calculations in this
17 proceeding that make the point the parameters are
18 in fact quite wide, and that any of a wide variety
19 of market structures is consist with a relatively
20 un-concentrated market for personal communications
21 services. And this would be true even if one takes
22 into account just PCS. And the argument is further

1 strengthened by the entry of the SMR.

2 Now, the question -- the issue over what
3 should the Commission do under these circumstances,
4 what sort of market structure should it try to
5 promote. It is tempting to say that it ought to
6 maximize the number of firms that provide the
7 services. And some people from time to time come
8 close to saying that.

9 I think that would be an incorrect
10 position to pursue because there are going to be
11 economies of scale or scope of the kind that Jerry
12 has already eluded to, and simply because some
13 firms just turn out to be better than others at
14 providing services, and therefore may end up with
15 growing shares of the market.

16 Those kinds of market structures that in
17 fact involve more than the largest possible --
18 excuse me -- end up with fewer than the largest
19 possible number of firms, those market structures
20 should not be discouraged unless in fact they lead
21 to concentration that leads to concerns about
22 competition.

1 And I would argue that the range -- the
2 parameters, the range of possibilities within which
3 the Commission can operate is really quite large.

4 Let me just stop here.

5 MR. KELLEY: I'm going to start first by
6 discussing the question and then try to talk about
7 answering the question a little bit.

8 What market structure will promote
9 investment, innovation, and efficient pricing? And
10 my first point is is that is exactly -- that
11 investment, innovation, and efficient pricing are
12 the goals the Commission should adopt, so we are
13 asking the right question here.

14 My basic answer to that is that a market
15 structure that is as competitive as possible given
16 engineering costs and demand factors is the one
17 that is going to maximize those goals of
18 investment, innovation, and efficient pricing.

19 But prior to that, I think the key
20 question for the Commission -- and I was very
21 pleased with the discussion this morning -- the key
22 question -- the key point here is you can't have

1 any investment, innovation, or pricing efficient or
2 otherwise unless the spectrum gets out in the
3 market and people start using it.

4 So I was very pleased with the discourse
5 this morning which indicated that the reason we are
6 meeting for today is to accelerate this process
7 because it is a way to sort out the issues and the
8 reconsiderations so we can move more quickly to get
9 the spectrum allocated. And that is the number one
10 goal that I see.

11 My second comment on the question is we
12 are asking what market structure will promote
13 investment, innovation, and efficient pricing. We
14 have to talk about what kind of markets are we
15 interested in. There isn't just one market to
16 worry about.

17 It seems to me there are at least three
18 kind of markets we ought to be worried about when
19 we are making decisions about the structure of
20 PCS.

21 There is the local telephone market. PCS
22 has been discussed as an entry point into a market

1 that is 80, 90 billion dollars, that it might be
2 the first point of entry into bringing some real
3 competition to the local exchange market.

4 So we should be worried about that. We
5 should be thinking about that when we were making
6 these PCS allocations decisions.

7 The second kind of market we are worried
8 about is -- let's call it the existing cellular
9 mobile radio market which right now consists of the
10 two cellular incumbents in each local market and
11 ESMR on the horizon.

12 The third kind of market we are going to
13 talk about, and we heard a little bit about this
14 this morning is I guess what some people have
15 referred to as PCS light. That the PCS spectrum
16 might go to providers who want to give businesses
17 wireless lands to have wireless tails behind PBXs
18 or to suppliers who might want to provide something
19 like mobile phone booths, CT two top applications
20 which may not have the full power range of existing
21 cellular and mobile radio applications.

22 Depending on which of those three you are

1 worried about you get a different answer as to what
2 the right structure is, I think.

3 A fractured industry with lots of small
4 competitors might promote competition within the
5 PCS light arena which I talked about.

6 But it may be that you need a smaller
7 number of larger competitors to allow PCS to be
8 effective in meeting the goals of bring competition
9 to the local telephone market or bringing
10 competition to the existing cellular and mobile
11 carrier. So there is a trade-off there.

12 I would say you are better off licensing
13 a situation in which carriers can come in and be
14 effective in the wireless loop market, if you want
15 to call it a market, or be effective in cellular
16 mobile from the beginning because so those carriers
17 will also have the incentive given enough spectrum
18 and given the band and given the cost
19 characteristics and the technology to provide the
20 other services that people are talking about as
21 well.

22 Two final points, the nationwide

1 structure of the industry matters -- and I think we
2 will probably get to this under Number 2 as well,
3 but I think the Commission should be looking at
4 trying to increase diversity within the nationwide
5 structure of wireless market to bring new players
6 in, to bring players that might have new approaches
7 to the cellular business, new approaches to the
8 wireless business.

9 Finally on the issue of economies of
10 scale and scope which goes the questions that
11 Dr. Katz asked, I agree with Dr. Hausman that
12 cellular carriers may bring economies of scope to
13 PCS. Cable companies may do that as well. The
14 LECs may do that as well. Existing paging
15 companies might do that. Long distance carriers
16 might do that.

17 There are a lot of companies that can
18 bring economies of scale. There are a lot of
19 companies that can bring marketing expertise to
20 PCS.

21 If you look at who is marketing PCS right
22 now, it is not necessarily the cellular companies

1 directly, it is all the little guys who are selling
2 the telephones out there.

3 I know in the cellular market in which I
4 live you see very little advertising from the
5 underlying carriers. And you see a lot of
6 advertising for cellular from the guys who are
7 selling the phones. So even those guys can bring
8 some economies to the market if you will.

9 The key point I want to make is that
10 cellular is already on the market. We heard that
11 this morning. The cellular carriers have the
12 capability to provide the services we are talking
13 about PCS providing.

14 They are upgrading their networks. They
15 are digitalizing. There is more capacity coming to
16 them as they do that. So they are already in the
17 market.

18 And those kinds of economies can -- are
19 being and will be realized. So I'll stop there.

20 MR. KATZ: I would like to ask one
21 question in the risk of making it sound like it is
22 an oral exam.

1 And that is particularly with Stan and
2 Jerry talking about relying on the market to get
3 things right rather than the Commission trying to
4 do that. And I want to ask the following question,
5 and this is the part where it will sound like an
6 oral exam: Is whether either of you or all three
7 of you would be concerned about the Commission's
8 potentially issuing too many licenses if -- and
9 this is where I want to separate things out -- if
10 you could just keep having more licenses of a given
11 size?

12 Now, obviously as a practical matter if
13 you have more licenses there is less spectrum per
14 license. But since we are economists we can assume
15 we have enough spectrum to deal with this problem.

16 Would you be concerned if somehow too
17 many licenses were issued that that would lead to
18 problems, or do you think that the market could
19 sort that out? Certainly other people have raised
20 those concerns.

21 MR. HAUSMAN: Well, I'll get to this
22 next. I think if you started passing out at lot of

1 five megahertz licenses or perhaps even 10
2 megahertz licenses that could create a problem. Of
3 course I'm on record as saying I think 20 megahertz
4 is the place to go.

5 In that situation I don't think the
6 Commission could pass out or allow it to be bid --
7 which is really the way to think about it -- too
8 many licenses. Because of course we know that
9 under free entry we get the best of all possible
10 worlds unless you just have overwhelming economies
11 of scale.

12 And nobody has argued, even tried to
13 argue that this is a natural monopoly situation
14 where we have overwhelming economies of scale.

15 So I think in that situation if there
16 were no limitations on spectrum we would end up in
17 free entry like 95 percent of the other industries
18 are in the U.S.

19 And the whole problem I see here is that
20 the FCC has only a certain amount of spectrum to be
21 used. But, you know, within that frame work, I'm
22 really not worried. The market will decide.

1 If a possible goal of the U.S. Government
2 were to maximize the amount of money they got from
3 the auction process then there would be different
4 considerations. But it is my understanding that
5 that was not one of the goals of Congress.

6 And so to the extent that you are not
7 trying to maximize the amount from the auction, I
8 don't think that you can make too many licenses
9 available.

10 MR. BESEN: I'm not sure I understand.
11 Were you asking the question given the amount of
12 spectrum would it make -- would we care if there
13 were too many licensees or would we just care in
14 general whether too much spectrum was provided?

15 MR. KATZ: No, I'm asking you whether
16 there is a such thing as having too many licenses.
17 Suppose it turns out we could have as many 40
18 megahertz licenses as we wanted. Would you be in
19 favor of restricting the number or say we should
20 just have as many as people want to buy? Because
21 arguments have been put forth saying it was a bad
22 thing to issue too many independent of the spectrum

1 constraints.

2 MR. BESEN: If there were unlimited
3 spectrum, why would you want to place a limitation
4 on the number of licenses you could issue?

5 MR. KATZ: I didn't say I wanted to. I
6 just said people have -- the issue has been raised
7 in the context of saying that people would have
8 trouble funding investments in the infrastructure
9 they would need because somehow the capital markets
10 would be unable to pick which ones would survive.

11 And I'm basically asking do any of you
12 support that argument or reject it.

13 MR. BESEN: No, I wouldn't support it. I
14 think that sometimes that argument has been posed
15 in the context of a specific limited amount of
16 spectrum. And I think the question then would be
17 whether you could issue licenses that are so small
18 that in fact it would create difficulty.

19 The answer is in that context you might,
20 that is the difficulty would be of the sort that
21 the market would spend a lot of resources sorting
22 out the -- aggregating up from the excessively

1 small number of licenses.

2 We know if the transaction costs were
3 nonexistent then we wouldn't care. Your errors
4 would be overcome costly.

5 If there were costs of aggregating then
6 one might care. And that is an argument I take it
7 that was the sort of thrust of much of the
8 morning's discussion which was you ought to try as
9 best you can to get it right basically because
10 there are costs of reallocations. You want to save
11 those costs if you can. You want to not prevent
12 certain transactions from being defeated because of
13 the high costs of prearrangements.

14 But you have to -- but you can't do
15 that. And inevitably you can't do that because of
16 the lack of knowledge. And inevitably there will
17 be subsequent reallocation. Do the best you can.

18 There certainly are licenses that are of
19 a size that are probably so small that in fact they
20 would not survive the competitive shake ups. And
21 it seems to me those are the sort of considerations
22 that ought to dictate the sort of the initial

1 allocations that the Commission comes up with,
2 emphasizing they are initial allocations.

3 MR. KELLEY: I think the way I would
4 approach this question are there competing uses for
5 those extra 40 megahertz licenses you are giving
6 out that in the real world might not have a chance
7 of developing into actual competitors. And if
8 that's a real concern than you might be worried
9 about it.

10 The way I would solve that is to issue as
11 many -- Stan's world of unlimited spectrum -- issue
12 as many 40 megahertz licenses as you can and allow
13 the people who end up owning that spectrum to do
14 whatever they want with it. And then you don't
15 have to worry about that alternative use for the
16 existing spectrum.

17 MR. PEPPER: What about in the context of
18 Stan's sort of second analysis which is not dealing
19 with the world of unlimited spectrum but rather the
20 world of limited spectrum, and therefore the degree
21 to which you add more licenses if you don't add
22 more spectrum you are cutting down on the amount of